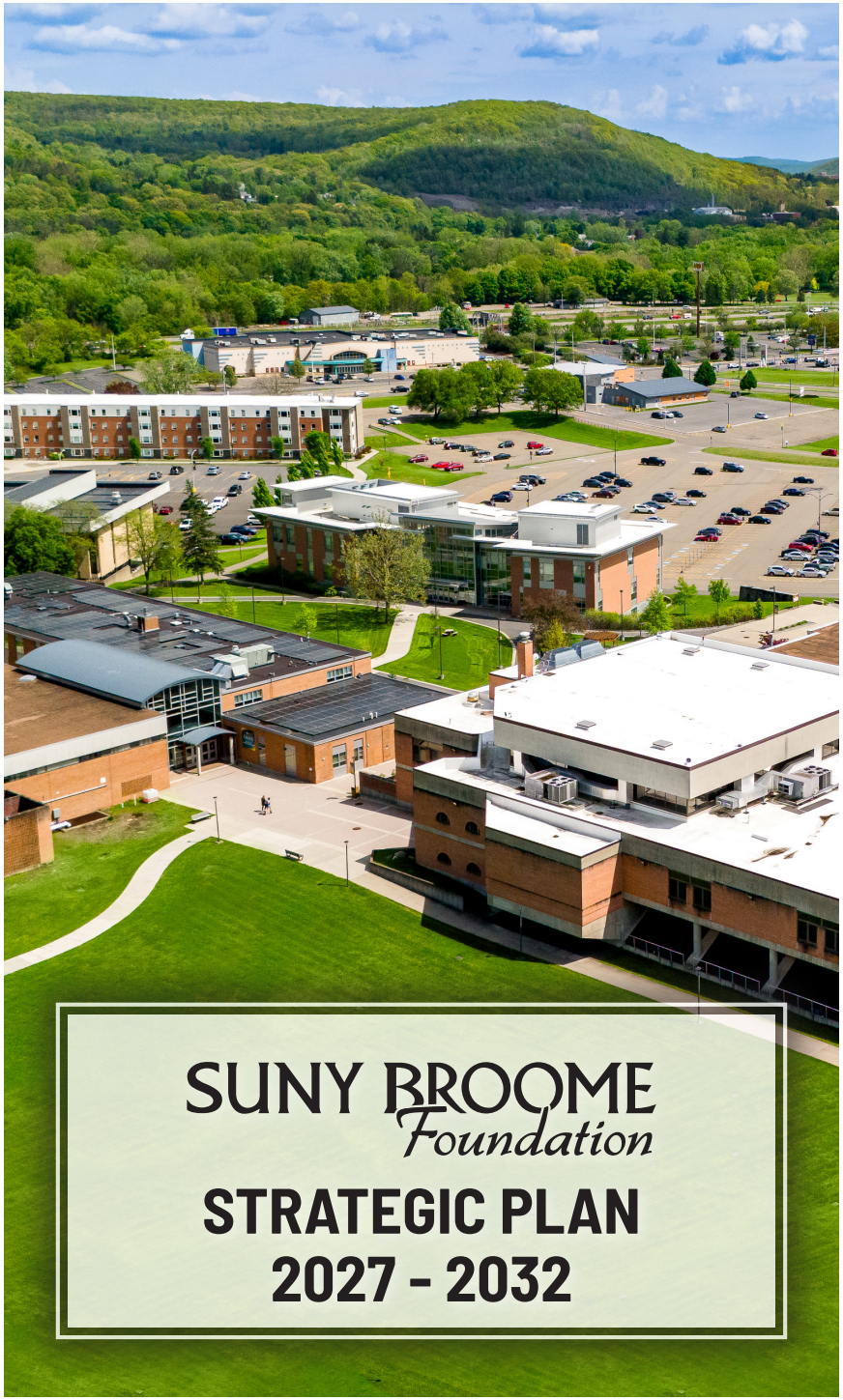


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Executive Director

**Michelle DiPiazza**
Foundation and Alumni Office Assistant

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# MESSAGE FROM THE BOARD PRESIDENT

Dear SUNY Broome Foundation Stakeholders,

It is with great pride and excitement that I share the 2027 - 2032 Strategic Plan for the SUNY Broome Foundation. This plan reflects a thoughtful, collaborative effort to strengthen the Foundation’s mission and ensure we continue to serve as a strong, strategic partner to SUNY Broome Community College.

On behalf of the Foundation Board of Directors, I extend my sincere appreciation to the committee members, Board leadership, and all who contributed their time, insight, and feedback throughout this process. Their dedication reflects the deep commitment our community has to SUNY Broome, the Foundation, and the students we serve.

As higher education continues to evolve, community colleges play an essential role in expanding access, supporting workforce development, and strengthening regional opportunity. This Strategic Plan positions the Foundation to advance the College’s priorities by increasing philanthropic support, deepening engagement, and expanding our impact.

Building on the Foundation’s strengths, the plan establishes clear goals to guide our work over the next five years and ensure we remain focused, accountable, and aligned with the College’s long-term success. Through meaningful stewardship and strategic investment, we will continue to support student success, campus priorities, and our broader community.

I am confident this plan provides a strong roadmap for the Foundation’s future and will strengthen our ability to serve SUNY Broome for years to come. I invite you to join us as we move forward with a shared commitment and purpose.

In partnership and appreciation,



**Nicole Huff**
President, Board of Directors

## IMPLEMENTATION, OUTCOMES AND IMPACT

Implementation of the Strategic Plan will be guided by the Foundation's identified strategic priorities, with clearly defined responsible parties, timelines, and measurable outcomes to support successful execution. This framework will ensure that initiatives are advanced in a coordinated and intentional manner, aligned with both the Foundation's mission and SUNY Broome Community College's broader institutional goals.

Progress toward annual goals will be monitored on an ongoing basis, allowing the Foundation to evaluate effectiveness, respond to emerging needs, and adjust strategies as appropriate. Updates and key milestones will be communicated to the Board of Directors annually, with a formal progress report presented at the Annual Board of Directors meeting each fall.

Key Performance Indicators (KPIs) will serve as the primary tool for measuring progress and assessing impact. These metrics will support transparency, accountability, and data-informed decision-making, ensuring the Foundation remains focused on achieving meaningful outcomes and advancing long-term sustainability.



# MISSION STATEMENT

The SUNY Broome Foundation supports the College's mission through intentional philanthropy and fosters inclusive excellence, removes barriers to education, and strengthens the collaboration with faculty, staff, the institution, and the community it serves.



# VISION STATEMENT

The SUNY Broome Foundation strives for a future where every student has the access, opportunity, and support they need to succeed and transform their lives.

# VALUES

### Community Impact:
We build strong, trusted relationships with donors, partners, and the campus community to expand opportunities for students and strengthen the region we serve.

### Equity in Giving:
We are committed to removing barriers by advancing inclusive, accessible, and equitable philanthropic practices that empower all learners.

### Integrity and Stewardship:
We are transparent and accountable in how we raise, manage, and distribute resources - honoring donor intent and sustaining trust.

### Empowered Learning through Support:
We believe every student deserves the chance to thrive. We foster innovation and achievement by providing sustainable support that helps every learner reach their full potential.



## STRATEGIC PRIORITIES

**Each of these strategies are essential to advancing the SUNY Broome Foundation's mission. Together, they form a balanced and interconnected framework that guides our work, priorities, and impact.**

## Increase Awareness of the Foundation's mission, impact, and value

### Goal:
Enhance the Foundation's visibility and role as a catalyst for community vibrancy.






## Advance Student Access and Success

### Goal:

Champion equitable access by removing barriers and investing in direct solutions that ensure student success.

## Ensure Long-Term Financial Sustainability

### Goal:

Strengthen and diversify financial resources to advance the long-term priorities of the College and the Foundation.



## Strengthen Governance and Operational Effectiveness

### Goal:

Ensure the Foundation continues to operate as a high-performing, accountable, and strategically aligned organization.




## Maintain and enhance the relationship between the Foundation, SUNY Broome, and Stakeholders

### Goal:

Enhance collaboration with college leadership, trustees, and other constituents.

# A FOUNDATION FOCUSED ON STUDENTS.

## A FUTURE BUILT TOGETHER.




SUNY BROOME Foundation

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